



Issuer Free Writing Prospectus Filed Pursuant to Rule 433 of the Securities Act of 1933, as amended Relating to Preliminary Prospectus dated November 8, 2023 Registration Statement No. 333-272689

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# **The Offering**



Issuer:	DDC Enterprise Limited
Type of Offering:	IPO
Shares Offered:	4,250,000 (100% Primary)
Price Range:	\$9.50 - \$11.50
Gross Proceeds (mid-point):	\$44.6 million
F/D Pre-Offering Shares Outstanding:	17,331,406 <sup>(1)</sup>
Over-Allotment:	15%
Symbol/Exchange:	DDC/NYSE
Use of Proceeds:	Business Expansion (50%) Acquisitions: (25%) Working Capital/Misc. (25%)
Book Running Managers  (1) Excludes: 875k non-convert, non-transferable Class B ordinary shares.	CMB International The Benchmark Company Maxim Group Freedom Capital Markets

<sup>(1)</sup> Excludes: 875k non-convert, non-transferable Class B ordinary shares. Assumes a share consolidation of every 16 issued and outstanding Company shares of each class with a par value of \$0.001 into one share.



# Our Mission

# to share the joy of Asian cooking culture with the world.

DAYDAYCOOK

# OUR PHILOSOPHY

### Cook

We want to inspire everyone to cook every day.

### Care

Cooking is an act of care. Whether cooking a one-pot meal for yourself or preparing an extravaganza for your family, friends, and loved ones, cooking is the most direct way of showing care. Caring for what you feed yourself and caring for others enough to provide for them as well.

### Joy

It is no coincidence that the most joyful celebrations often happen over food. It feels good to care and to be cared for. Knowing that you are taking good care of yourself and nurturing the best version of yourself will bring you joy.



is the best seasoning!

# OUR EXECUTIVE TEAM





Norma Chu Founder & Chief Executive Officer





- \* Founded DayDayCook in 2012 and have since won numerous awards as visionary entrepreneur in the cooking and lifestyle community
- · Founder of Good Food Movement, a leading food-tech accelerator fund based in Hong Kong
- · Board Member of Young Presidents' Organization North Asia Regional and Hong Kong Shanghai Youth Association
- Standing Director of Shanghai Hong Kong Association
- Former HSBC Head of Equities Research (Private Bank)



Katherine Lui Chief Financial Officer & Executive



- 30+ years of experience in financial management particularly for PRC and cross-border rapid growth companies in E-Commerce and TMT; including 12+ years at KPMG leading US IPO projects
- Previous partner of US private equity group specializing in healthcare and pharmaceutical
- Advisor to US VCs on numerous deals focusing on E-Commerce and TMT sectors
- · President of Entrepreneurs' Organization Beijing Metropolitan Chapter
- · MBA, HK CPA, AICPA, and Canadian CPA



Kyle Guse, MBA, Esq.









\* 30 years of experience as corporate attorney representing world-leading innovative, rapid growth companies; formerly CPA with Big 4

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- · Managed numerous M&A and capital market transactions in U.S. and abroad
- Atossa (N) McDermott A decade as CFO, General Counsel, Secretary of Atossa Therapeutics, a NASDAQ-listed company

# WHO WE ARE

- A leading food innovator with a growing portfolio of consumer brands offering Ready-to-Cook (RTC), and Ready-to-Heat (RTH) meal solutions using social content to reach and engage consumers
- Initial focus on Asian Markets with expansion planned in North America and Europe
- Completed first US acquisition
- Omni-channels sales strategy: online + offline + social commerce
- Multi product portfolio currently consisting of four distinct brands.



# INVESTMENT HIGHLIGHT

- Huge worldwide market for RTC and RTE Asian food products
- Recent significant sales grow with positive EBITDA; potential future growth driven organically and via acquisitions
- Quality investor base including Proterra Investment, K11 Investments, Talis Capital, 500 Startups and more
- Uses of funds:
  - 50% working capital for business expansion
  - 25% M&A
  - 15% repay pre-IPO loans
  - 10% cash reserves



## COMPELLING MARKET DYNAMICS



### HUGE WORLD-WIDE MARKET FOR RTC/RTE PRODUCTS

- · Structural change in consumer behavior driving demand for convenient RTC products
- Consumer preferences towards convenience without compromising on quality and/or nutritional value
- · Social trends of work-from-home and aspiration towards a healthier lifestyle
- · Consumer eager for "discovery" journey to cook a variety of Asian cuisines at home

### KEY DRIVERS FOR GROWTH IN RTC SECTOR

### Supply Side

### Supply chain

· Longer shelf-life and transportation radius

### Data analytics

- · Precision marketing to consumers
- Lower merchandise spoilage

### Sales channel

· Online merge offline sales channels

### Demand Side

### Increased disposable income

· Willingness and interest to spend

### Change in lifestyle

· Customers require healthier, flexible and convenient meal options

### Consumer preference

 Mass adoption of centralized kitchens leads to commoditized flavor at restaurants, consumers value safety and price-quality



# MULTI-BRAND STRATEGIES



- DDC has applied a multi-brand strategy in its portfolio with the aim to design, create, develop and market different brands and products
- By having a portfolio of brands, DDC is able to address customer needs and provide them with diversity of choices by covering different product and price ranges

# Wider customer base and market segment

- Capturing different customer preferences
- Offering diversified ranges of products and prices

### Risk diversification

- Mitigating risk of putting all eggs in one basket (single brand)
- Keeping the business running via alternative brands and products if one brand does not meet expectation

### Cross-selling

- Increasing the chances of selling more products from different brands
- Increasing sales (and profits)

# MULTI-BRAND STRATEGIES (cont'd)



- Currently, DDC has four brands in its portfolio, namely:
  - DayDayCook DayDayCook offers a delightful range of signature products that include Ready-to-Heat (RTH), Ready-to-Cook (RTC), and Plant-Based Meat. Together, this comprehensive selection empowers urban dwellers to relish in the authentic flavors of incredible cuisines, effortlessly and affordably, even amid their bustling lifestyles.
  - > MengWei stands proudly as a premier Chinese food brand, Mengwei is renowned for our tantalizing array of Chongqing-inspired culinary delights. Its product range encompasses self-heating hot pot, self-heating rice, and an assortment of instant food CPG, all exuding remarkable value and unparalleled quality.
  - > Yujia Weng rooted in the coastal city of Quanzhou, Fujian, renowned in China for its delectable seafood offerings. We harness the exceptional natural resources of our sea and combine them with our professional expertise to create the most exquisite and authentic seafood delicacies.
  - > Nona Lim San Francisco-based producer of fresh, better-for-you noodles, broths and stir-fry kits. Nona Lim was launched in 2014, with a mission of bringing authentic, restaurant-quality Asian foods made with fresh, clean, and local wholesome ingredients to U.S consumers.
- The company has a pipeline of numerous potential M&A targets with multiple brands located in the US, Europe, Southeast Asia, and Australia.

# FINANCIAL PERFORMANCE



	Year Ended December 31		Six Months Ended June 30		
	2021	2022	2022	2023	Change 2023/2022
Revenue	\$32.2M	\$32M¹	\$10.2M	\$17M²	+85%
Gross Profit	\$5.7M	\$6.1M	\$2.1M	\$3.2M	+52%
Gross Margin <sup>3</sup>	18%	25%	20%	26%	+30%
EBITDA Margin <sup>3</sup>	-210%	-47%	-91%	4%	>100%

- Amount is pro forma assuming 2022 acquisitions closed on January 1, 2022.
   Amount is pro forma assuming 2023 acquisitions closed on January 1, 2023.
- 3. Calculated based on GAAP revenue.

# DAYDAYCOOK ECOSYSTEM



**Monthly Content** 

1000+

**KOC & KOL** 

**E-Commerce** 

24.5M

Online Paid Customers

**Social Media Reach** 

60M+

Meituan 拼多多







淘菜菜

快手







# DAYDAYCOOK US SALES NETWORK



































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# OUR SOCIAL MEDIA COVERAGE



We consistently work with a wide range of influencers for brand building, promotions, and new product launches across all relevant social media platforms.





















# GROWTH STRATEGY OVERVIEW



### Internationalization

- Rising demand for Asian meal solutions
- Initiated from the North American market, including the US and Canada
- Follow by Southeast Asia, Europe, Australia and more

### Multi-brand









- Aim to design, create, develop and market different brands and products
- Address customer needs and provide them with diversity of choices
- Benefits including wider customer base and market segment, risk diversification, cross-selling, etc.

### Margin Improvement

- International sales contribute margin pick-up from 20-30% in China market to up to 70% in overseas markets
- Sales margins from platforms like Tiktok can increase margins from mid-20% to 40+%



# M&A AS KEY DRIVER OF GROWTH GLOBALLY



# Synergies

- R&D innovation at lower cost
- G&A, logistics efficiencies
- · Sales channel synergies
- Cross selling opportunities
- Improved marketing capabilities

# Our M&A Criteria

- · Authentic founder story/brand positioning
- Quality product portfolio (clean label)
- Good sales momentum (20%+ yoy growth)
- >USD \$10-20M+ in sales
- >30% Gross margin
- EBITDA accretive

# Pipeline

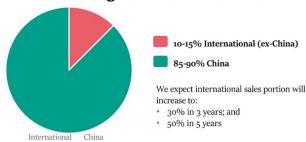
M&A pipeline with numerous potential targets located in US, Southeast Asia, Europe and Middle East. Live M&A discussions with brands from the US, Italy, Australia are in good progress.



# INTERNATIONAL EXPANSION STRATEGIES



### 2023 Forecasted Revenue





### Completed Acquisitions in 2023



Acquired in Q3 2023, Nona Lim, a fresh, modern and clean-labeled Asian CPG brand. Nona Lim brings authentic and fresh Asian products made with clean-labeled ingredients into the grocery landscape.

Starting with Asian bone broths and noodles, Nona Lim offers flavor, convenience, and nourishment to consumers.

Nona Lim distributed through Kroger, Whole Foods Market and Target.





### INTERNATIONAL MARKET OPPORTUNITIES



- DDC sees a **rising demand for Asian meal solutions** in overseas markets, especially in the North American market
- DDC considers international sales a great way to expand its customer base, grow its business geographically, and diversify the risk of sales concentration

### **Higher margins**

- Selling at higher prices due to rising demand and uniqueness of products
- GP margin increasing from 30% to 70%

### Internationalization

- Promoting DDC brands and products
- Taking advantage of global trend
- Reaching a much larger customer base

### Brand awareness

- More exposure for the brands
- Attracting new customers and building long-term loyalty among existing customers

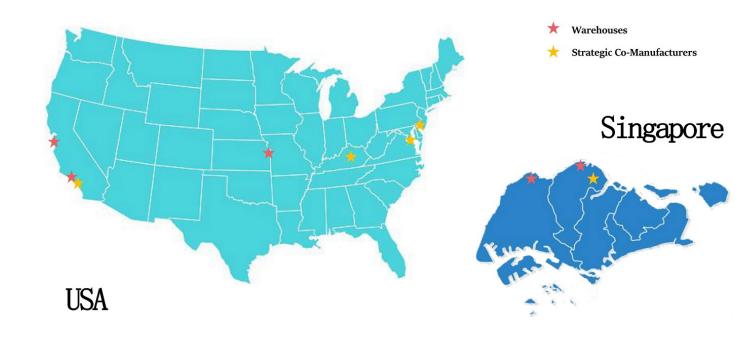
### **Risk diversification**

• Reducing dependence on domestic market

### PRODUCTION & SUPPLY CHAIN On the back of a growing number of fan base and an asset-light supply chain model. DDC has built a reverse supply chain driven by C2M model with an understanding of end customer **PRC** needs. IN-HOUSE R&D TEAM DEVELOPMENT Recipes, product specifications, packaging design and pricing structure SUPPLY CHAIN NETWORK Shandong Manufactures the products and some of them Anhui handles drop-ship logistics as well. Shanghai \* Warehouses Zhejiang Chongqing ★ Strategic Co-Manufacturers 20 Supply Chain Partners Fujian 36 Active Reserve Suppliers Sichuan

# GLOBAL SUPPLY CHAIN NETWORK





# Capitalization



Security	Outstanding As of IPO
Class A Ordinary Shares	15,033,176
Vested Employee Stock Options	1,542,874
Unvested Employee Stock Options	509,964
Warrant for Class A Ordinary Shares	245,392
Total	17,331,406
Class B Ordinary Shares (non-convertible, non-transferrable)	875,000
Note: This table does not include 4,250,000 shares to be sold in the IPO and assumes a share consolidation of every 16 issued and outstanding Company shares of each class with a par value of \$0.001 into one share.	

# INVESTMENT SUMMARY



- Potential for high growth with strategy for ongoing profitability (EBITDA positive in 2023)
- 2 International market expansion underway
- 3 Completed first US acquisition
- 4 IPO on NYSE targeted for Q4 2023

- ✓ Convenient and Accessible
- ✓ Brand for Gen Z and Millennials
- ✓ Authentic, Delicious, and Health Conscious
- ✓ Omni-Sales Channels
- ✓ Integrated Supply Chain
- ✓ Nimble Production Capabilities
- ✓ Experienced Management



# BOARD OF DIRECTORS POST IPO





Norma Chu CEO & Chairwoman





- \* Founded DayDayCook in 2012 and have since won numerous awards as visionary entrepreneur in the cooking and lifestyle community
- Former HSBC Head of Equities Research (Private Bank)



Katherine Lui CFO & Executive Director Nominee



法 Surfactorn

- 30+ years of experience in financial management particularly for PRC and cross-border start-ups
- HK CPA and Canadian CPA



Chia Hung Yang Independent Director Nominee



- \* 30+ years in capital market across the US and China, held C-level positions at several US-listed Chinese TMT companies. Former CFO of Tuniu, 51Talk, DangDang and AirMedia
- Mr. Yang currently serves as an independent director of I-Mab (Nasdaq: IMAB) and Ehang (Nasdaq:EH)



Matthew Gene Mouw Independent Director Nominee







- \* 30+ years experience in the food industry includes. Former Regional President Asia, Africa and Australia for Barilla SpA. and General Manager for Danone SA in China
- \* Mr Mouw's has experience with both emerging markets ranging from China to Turkey to Russia as well as developed markets ranging from Australia to Japan and Korea



Samuel Shih Independent Director Nominee





- \* 30+ years experience in food and hospitality industry in China. Mr. Shih is currently a Partner and Chief Operating Officer of OYO Hotel Company
- Previously Mr. Shih has served as CEO of PepsiCo Investment (China) Ltd., Asia Pacific Managing Director for Red Bull Gmbh as well as Chairman and CEO of Accor Great China

# Strategic Partnerships

WORLD CLASS CO-BRAND PARTNERS



# Nestlé x DDC

First global partnership to develop shelf-stable PBM products for Nestle

Say

Helo to our new series featuring

HARVEST GOURMET





First global partnership to bring Oatly into cooking / recipe application



# INDUSTRY COMPARABLES



# Comparables

Beyond Meat, Inc.

CAVA Group, Inc.

Celsius Holdings, Inc.

Hostess Brands, Inc.

Sweetgreen, Inc.





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